# EVEREST RE GROUP, LTD.

... good underwriters, good partners



Investor Presentation Third Quarter 2010

This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forwardlooking statements to be covered by the safe harbor provisions for forward-looking statements in the U.S. Federal securities laws. These statements involve risks and uncertainties that could cause actual results to differ materially from those contained in forward-looking statements made on behalf of the company. These risks and uncertainties include the impact of general economic conditions and conditions affecting the insurance and reinsurance industry, the adequacy of our reserves, our ability to assess underwriting risk, trends in rates for property and casualty insurance and reinsurance, competition, investment market fluctuations, trends in insured and paid losses, catastrophes, regulatory and legal uncertainties and other factors described in our latest Annual Report on Form 10-K. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.



*Everest Re Group is a worldwide multi-line reinsurance and insurance company. Our key objectives are to:* 

- Maximize book value per common share over time, and
- Earn a mid teens ROE over each market cycle.

## Financial Highlights



	For the year ended December 31,					
(\$ millions)	2005	2006	2007	2008	2009	
Income Statement Data:						
Gross Premiums Written	\$ 4,108.6	\$ 4,000.9	\$ 4,077.6	\$ 3,678.1	\$ 4,129.0	
Net Premiums Earned	3,963.1	3,853.2	3,997.5	3,694.3	3,894.1	
Net Investment Income	522.8	629.4	682.4	565.9	547.8	
Operating Income (Loss)	(286.1)	817.9	776.9	562.7	763.7	
Net Income (Loss)	(218.7)	840.8	839.3	(18.8)	807.0	
Balance Sheet Data:						
Cash and Investments	12,970.8	13,957.1	14,936.2	13,714.3	14,918.8	
Total Assets	16,474.5	17,107.6	17,999.5	16,846.6	18,001.3	
Shareholders' Equity	4,139.7	5,107.7	5,684.8	4,960.4	6,101.7	
Book Value per Common Share	64.04	78.53	90.43	80.77	102.87	
Financial Ratios:						
Combined Ratio*	119.8%	89.0%	91.3%	95.2%	89.1%	
Pretax Operating Return on Revenue	-6.6%	22.9%	22.1%	16.2%	21.1%	
After-Tax Operating ROE	-7.8%	18.7%	14.6%	10.5%	14.0%	
Net Income ROE	-6.0%	19.3%	15.7%	-0.3%	14.8%	

\* Adjusted to exclude corporate expenses

## Long Term Performance Demonstrates Strong Cycle Management



Key Profitability Measures	<b>5 Year</b> 2004–2009	<b>10 Year</b> 1999 -2009	ITD 1995–2009
Combined Ratio*	97.0%	98.1%	98.7%
Pretax Operating ROR	15.1%	14.2%	14.4%
Operating ROE	10.0%	11.6%	12.0%
BVPS CAGR	9.3%	13.7%	12.9%

Strong results despite challenges posed by:

- Soft market 1997-2001
- Asbestos development (excluding asbestos, the 5 year combined ratio and pretax ROR was 94.4% and 18%, respectively)
- High period of catastrophe loss activity (2004, 2005, 2008)
- Financial market meltdown in 2007
- Low interest rate environment

\* Adjusted to exclude corporate expenses

**Generating Shareholder Value** 

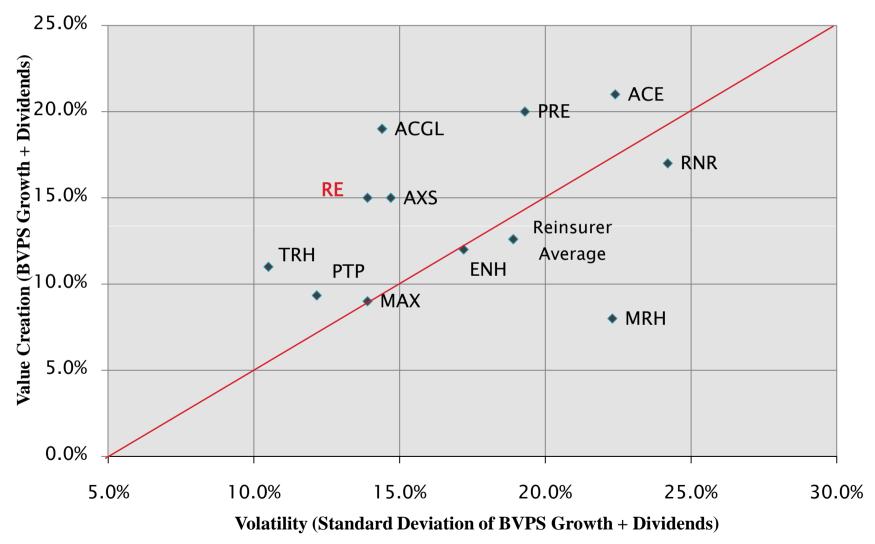


Total Value Creation, defined as growth in book value per \$120.00 share + dividends, has averaged close to 15% annually over the last 10 years \$100.00 1995 - 2009: 13.3% CAGR 1999 - 2009: 14.5% CAGR \$80.00 2004 - 2009: 10.6% CAGR \$60.00 \$40.00 \$20.00 \$-1995 1996 1997 1998 1999 2000 2001 2002 2003 2004 2005 2006 2007 2008 2009

Book Value Per Share
Accumulated Dividends Paid

### Shareholder Value Creation (2002 to 2009) Risk/Return: Reinsurance Peers

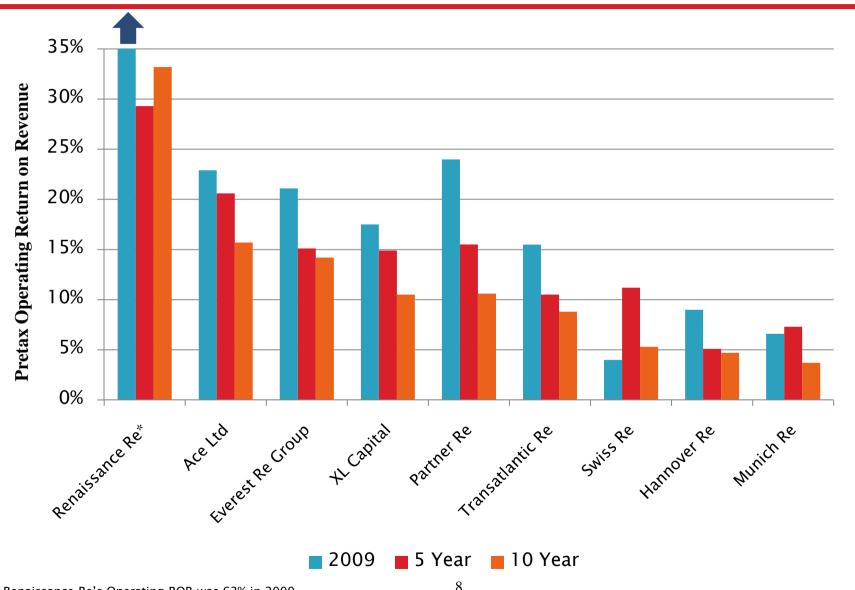




Source: Dowling & Partners IBNR Weekly #5 VXVII

**Outperformance over the Long Term** 

EVERESS.



## Leading Business Franchise



- Strong Brand Recognition
- Top ratings (A+, Aa3)
- Experienced Management Team and Board of Directors
- Winning Culture disciplined, focused on profitable growth, accountable results oriented, flat and nimble in decision making
- Efficient Operating Structure 4.2% group expense ratio and 3.0% expense ratio for reinsurance operations only
- Long Term Client Relationships
- Strong Balance Sheet \$6.3 Billion in GAAP equity
- Diversified Book of Business Reinsurance/Insurance; Property/Casualty; U.S./Non U.S.



## **Key Strategy Drivers**



- Emphasize underwriting profitability, not volume
- Understand and control risks
- Provide top quality client service
- Operate efficiently and effectively
- Attract and retain high quality staff
- Maintain superior financial strength

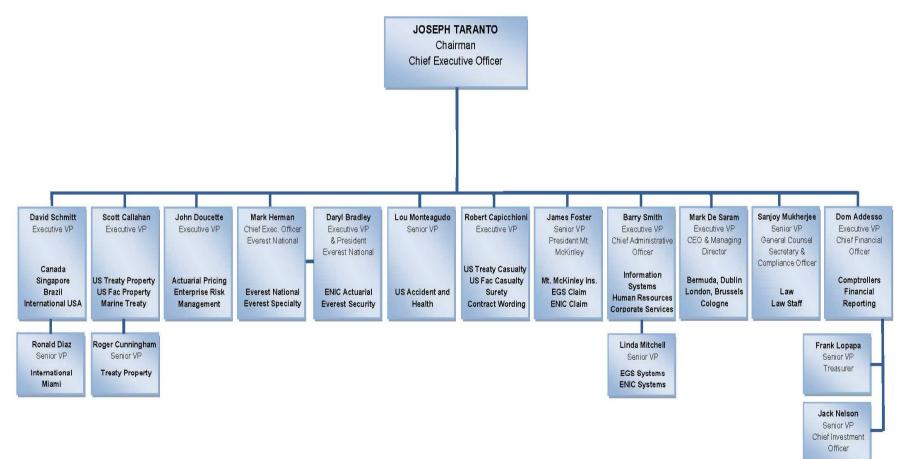
### Multiple Distribution Channels Ability to Respond to Global Opportunities





## **Experienced Management Team**

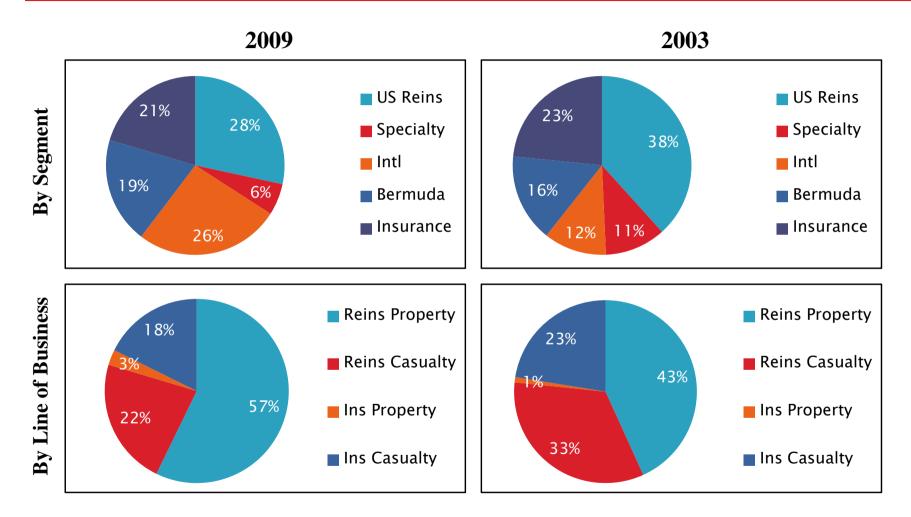




Average Years of Service is 15 Years

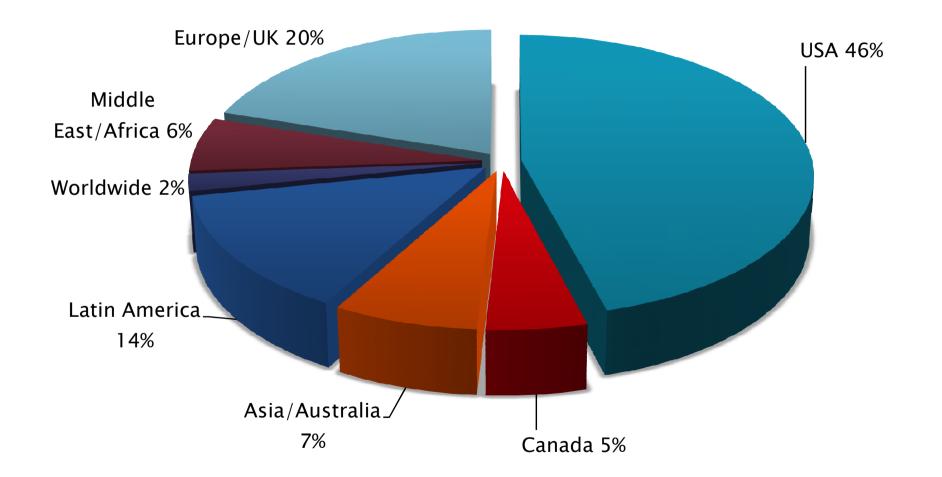
## Strategic Management of the Portfolio





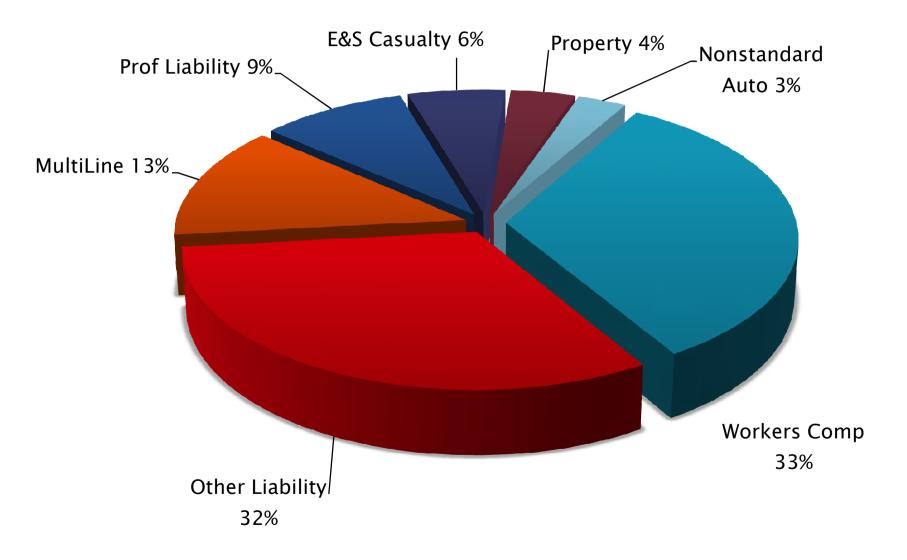


## Geographical Diversity in Reinsurance Book



### Insurance Business by Line







		As		%	
	09	9/30/10	09	9/30/09	Change
Gross Written Premiums	\$	3,198.1	\$	3,100.4	3.2%
Net Written Premiums		3,003.4		2,954.7	1.6%
Net Investment Income		468.6		401.4	16.8%
After-tax Operating Income (Loss)*		260.3		571.8	-54.5%
per diluted share/(per basic share)	\$	4.50	\$	9.32	-51.7%
Net Income (Loss)		308.2		609.8	NA
per diluted share/(per basic share)	\$	5.33	\$	9.94	NA
Cash Flow from Operations		790.6		598.7	32.1%
<u>Ratios:</u>					
Loss Ratio		76.4%		60.2%	
Expense Ratio		27.8%		28.1%	
Combined Ratio		104.2%		88.3%	

\* Reference p. 27 for Non-GAAP disclosure

## **Balance Sheet Highlights**



	As of	[	%
	9/30/10	12/31/09	Change
Total Investments and Cash	\$15,487	\$14,919	3.8%
Total Assets	18,550	18,001	3.0%
Gross Loss and LAE Reserves	9,332	8,938	4.4%
Debt			
Senior Notes	250	450	-44.5%
Long Term Notes	238	238	0.0%
Junior Subordinated Debt	330	330	0.0%
Shareholders' Equity	\$6,282	\$6,102	2.9%
Book Value Per Share	\$114.16	\$102.87	11.0%

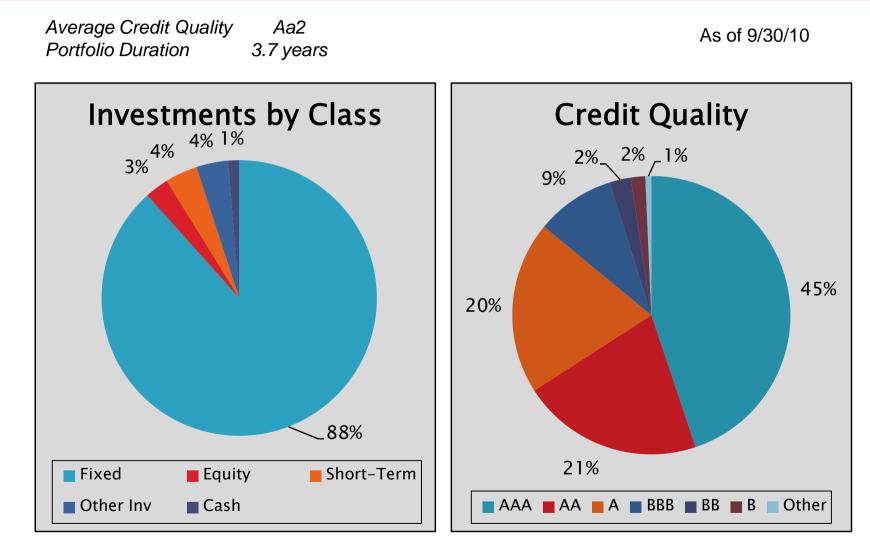
## Balance Sheet Strength



- High quality/short duration investment portfolio
- Limited credit risk from reinsurance recoverables
- No goodwill or other intangible assets
- Catastrophe loss exposures well controlled

## Investment Allocation Focused on Diversification







Values as of 9/30/10

#### Impact of Interest Rate Shift in Basis Points

	-200	-100	0	100	200
Total Market/Fair Value	\$15252.6	\$14785.6	\$14276.4	\$13697.1	\$13105.9
Market/Fair Value Change from Base (%)	6.8%	3.6%	0.0%	-4.1%	-8.2%
After-tax from Base (\$)	\$773.2	\$402.0	\$	\$(454.8)	\$(923.1)

#### Impact of Percentage Change in Equity Fair/Market Values

	-20%	-10%	0%	10%	20%
Fair/Market Value of Equity Portfolio	\$346.5	\$389.8	\$433.2	\$476.5	\$519.8
After-tax Change in Fair/Market Value	\$(56.6)	\$(28.3)	\$	\$28.3	\$56.6



## **Calendar Year Reserve Development**

#### (In Millions)

			Prior Year Development					
Calendar Year	Beg Year Reserves	Asbestos	Catastrophes	Core	Sub-Total*	Translation	Total per 10K	Development/ Beg Year Reserves
2005	6,766.9	81.4	118.6	(226.4)	(26.4)	(106.9)	(133.3)	-1.97%
2006	8,175.4	106.6	272.3	(243.3)	135.6	108.8	244.4	2.99%
2007	8,078.9	387.5	7.8	(188.8)	206.5	71.3	277.8	3.44%
2008	8,324.7		10.5	24.4	34.9	(246.7)	(211.8)	-2.54%
2009	8,214.7	0.4	3.6	124.8	128.8	118.4	247.2	3.01%
5Year		575.9	412.8	(509.3)	479.4	(55.1)	424.3	

\* Represents actual prior year loss development that was booked to income and excludes translation adjustments

Note: Prior year loss development has generally been contained to asbestos and catastrophe losses, with the latter primarily due to the 2004 and 2005 hurricanes. Development on core loss reserves has been positive over the last 5 years.



## Accident Year Reserve Development

Accident Year	10K AY Loss Development	Catastrophe Loss Development	Asbestos Loss Development*	Net AY Loss Development (excl Cats/Asb)
2000	786.7	-	482.2	304.5
2001	426.3	(22.8)		449.1
2002	45.3	(6.3)		51.6
2003	(402.7)	(4.1)		(398.6)
2004	(361.1)	166.2		(527.4)
2005	(20.2)	258.9		(279.0)
2006	55.9	3.0		52.9
2007	(59.1)	(8.0)		(51.1)
2008	52.5	(5.1)		57.6
Total	523.5	381.9	482.2	(340.6)

\* Asbestos development pertains to the acquisition of MMIC in 2000



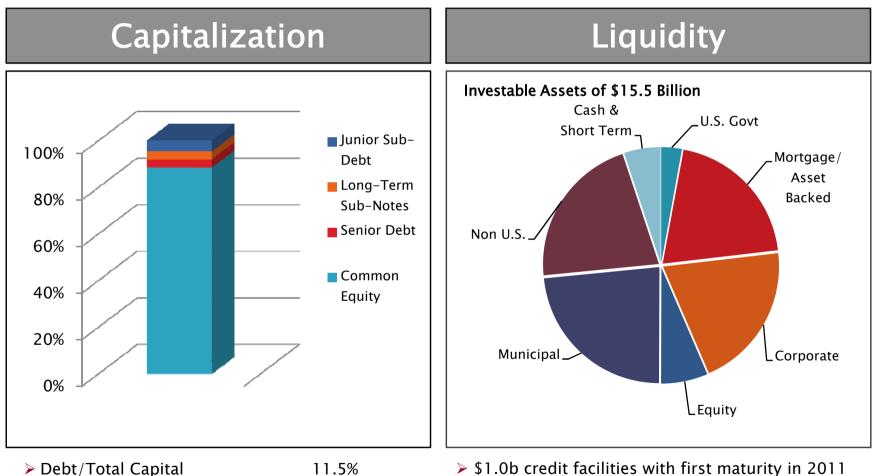
- Maintain capital at levels in excess of those required to retain ratings
- Target mid-teens ROE over the cycle
- Optimize capital structure; conservatively leverage the balance sheet
- Manage capital flows to/from shareholders to maintain capital efficiency/maximize value per share
- Near term maintain shorter duration and continue to further diversify the portfolio. Seek to mitigate credit and interest rate risk.

## **Conservative Leverage and Liquidity**



As of 9/30/10

> Adjusted Debt/Total Capital



> Strong positive cash flows

3.5%

## **Efficient Capital Structure**



EVEREST.

(in millions)	3Q10	2009	2008
8.75% Sr. Notes due 3/15/10	-	200.0	199.8
5.4% Sr. Notes due 10/15/14	249.8	249.8	249.7
Total Senior Debt	249.8	449.7	449.5
6.6% Long Term Notes due 5/01/67	238.4	238.3	399.6
Junior Subordinated Debt Securities	329.9	329.9	329.9
Total Debt	818.0	1,018.0	1,179.1
Shareholders' Equity	6,281.6	6,101.7	4,960.4
Total Capital	7,099.7	7,119.7	6,139.4
Total Debt to Capital	11.5%	14.3%	19.2%
Adj. Debt to Capital (w/ Equity Credit)	3.5%	6.3%	7.3%
Net Premium to Capital	56%	55%	57%
Gross Loss Reserves to Capital	131%	126%	144%



- Recognized balance sheet strength flight to quality
- Global franchise expansive distribution platform
- Experienced management team seasoned & opportunistic
- Diversified risk profile prudent risk management
- Disciplined underwriting approach profitability before growth
- Efficient operating structure
- Proven track record

## **Non-GAAP** Disclosure



(Dollars in thousands, except per share amounts)	20	10	20	09
		(una	udited)	
		Per Diluted Common		Per Diluted Common
	Amount	Share	Amount	Share
Net income	\$ 308,221	\$ 5.33	\$ 609,762	\$ 9.94
After-tax net realized capital gains/(losses)	47,930	0.83	(12,866)	(0.21)
After-tax gain on tender of debt			50,876	0.83
After-tax operating income	\$ 260,291	\$ 4.50	\$ 571,752	\$ 9.32

\* Operating income (loss) differs from net income (loss), the most directly comparable generally accepted accounting principle financial measure, by the exclusion of realized gain and losses on investments and the gain on debt repurchase. This is an important supplemental financial measure used by management, analysts and investors.

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