



# EVEREST RE GROUP, LTD.

INVESTOR PRESENTATION

FIRST QUARTER 2017

# Cautionary Note on Forward-looking Statements

This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in the U.S. Federal securities laws. These statements involve risks and uncertainties that could cause actual results to differ materially from those contained in forward-looking statements made on behalf of the company. These risks and uncertainties include the impact of general economic conditions and conditions affecting the insurance and reinsurance industry, the adequacy of our reserves, our ability to assess underwriting risk, trends in rates for property and casualty insurance and reinsurance, competition, investment market fluctuations, trends in insured and paid losses, catastrophes, regulatory and legal uncertainties and other factors described in our latest Annual Report on Form 10-K. The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Corporate Objectives

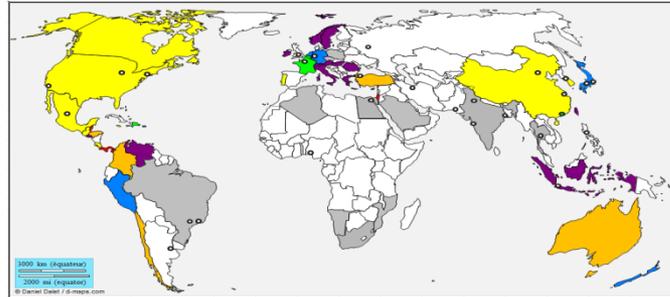
**Everest Re Group is a worldwide multi-line reinsurance and insurance organization. Our key objectives are to:**

- Maximize book value per common share over time, and
- Achieve returns that provide a double-digit compound annual growth rate in shareholder value.

# Everest Re – A Premier Global Brand

FOR OVER 40 YEARS, ONE OF THE TOP GLOBAL REINSURERS ACROSS THE GLOBE

Global platform provides geographic reach across virtually all property and casualty lines of business

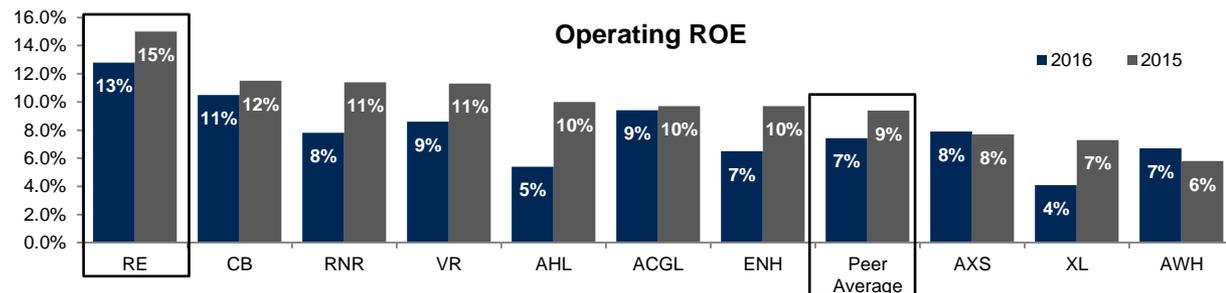


Map Color Key	
Color	Mkt Share %
Purple	0.1% - 1.0%
Blue	1.0% - 1.5%
Green	1.5% - 2.0%
Yellow	2.0% - 5.0%
Orange	5.0% - 6.0%
Red	>6.0%

Enduring franchise with diversified portfolio of over \$6B in premiums

1989 Prem % of RAA				2016 Prem % of RAA			
Rank	Reinsurer	(\$M)	Industry	Rank	Reinsurer	(\$M)	% of RAA Industry
1	General Re Group	\$1,797	17%	1	National Indemnity Co.	\$19,866	29%
2	Employers Re. Corp.	\$1,114	10%	3	QBE North America	\$7,893	11%
3	American Re	\$871	8%	2	Munich Re America	\$5,279	8%
4	Swiss Re America	\$630	6%	4	Everest Reinsurance Co.	\$5,101	8%
5	Munich Re Group	\$571	5%	5	XL Reinsurance America Inc	\$4,671	7%
6	Prudential Re (Everest)	\$503	5%	6	Swiss Reinsurance America	\$4,494	6%

Market leading returns



In today's highly competitive reinsurance environment, Everest Re's top tier industry size, client and broker historical relationships, existing profitable participation on client programs and access to new business  
**-- simply can not be replicated**

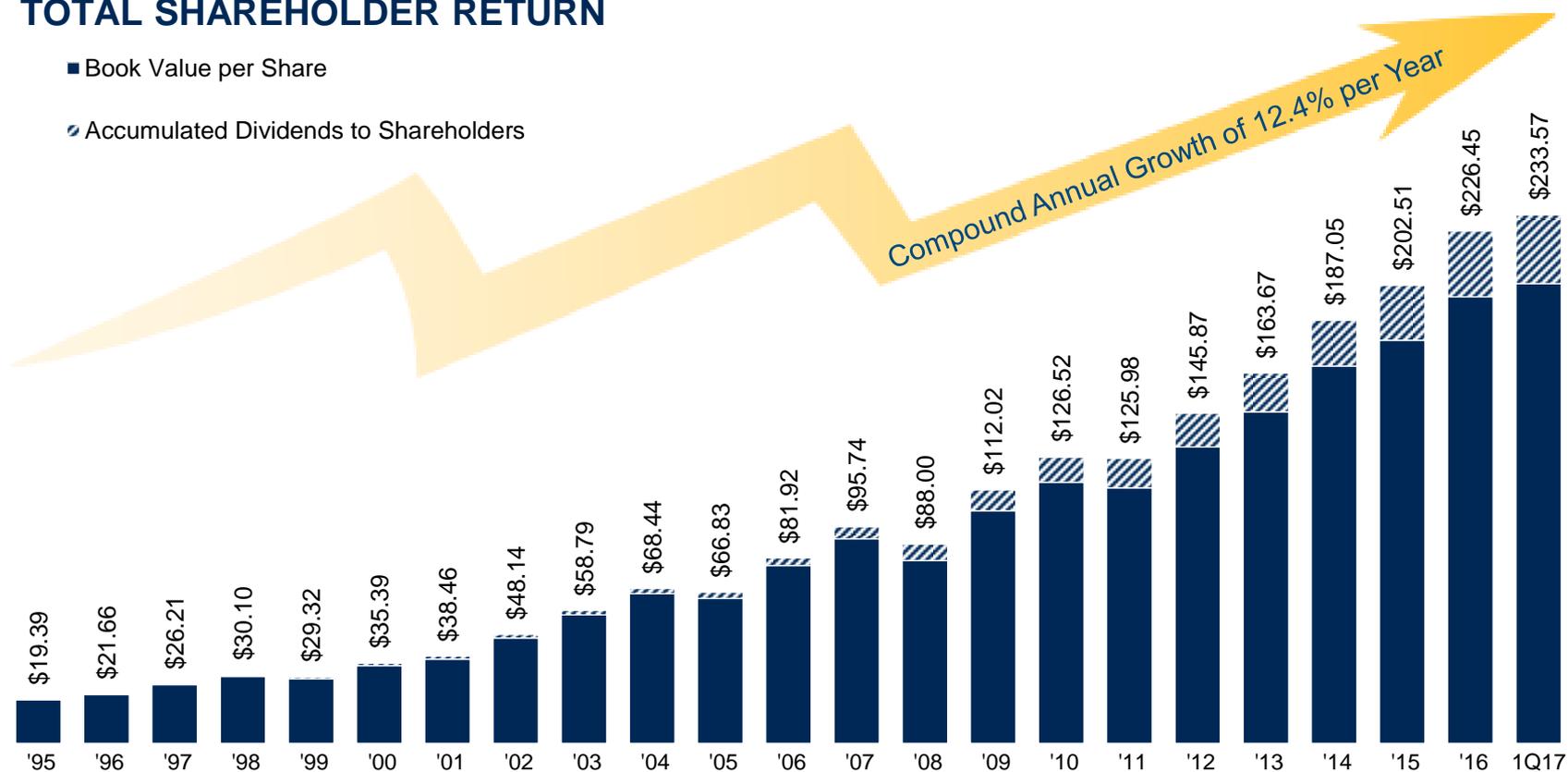
# Generating Shareholder Value

## TOTAL SHAREHOLDER RETURN

Total Value Creation, defined as growth in book value per share + dividends, has averaged 14% annually over the last 5 years

### TOTAL SHAREHOLDER RETURN

- Book Value per Share
- ▨ Accumulated Dividends to Shareholders

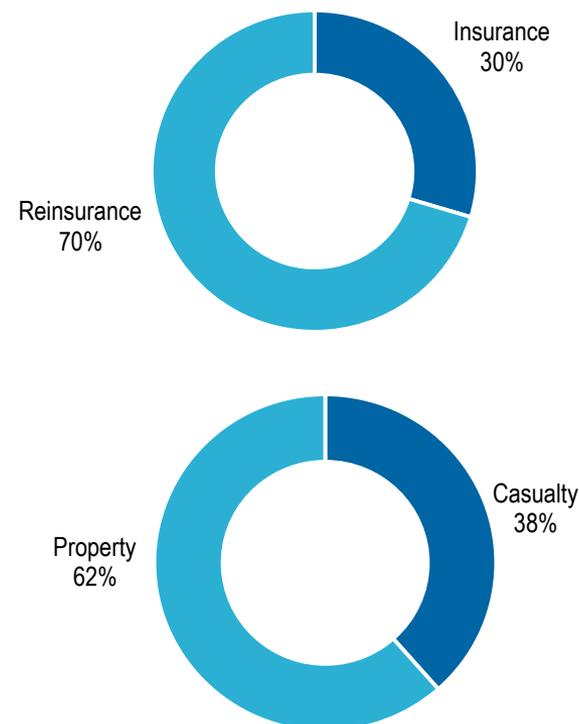


# The Everest Advantage

WELL POSITIONED TO CONTINUE TO BUILD VALUE

- Strong Brand Recognition
- Top ratings (A.M. Best A+; S&P A+; Moody's A1)
- Experienced Management Team and Board of Directors
- Winning Culture – disciplined, focused on profitable growth, accountable – results oriented, flat and nimble in decision making
- Efficient Operating Structure – 5.8% group expense ratio and 3.4% expense ratio for reinsurance operations only
- High-quality, liquid investment portfolio with \$18.1 Billion of assets with an average rating of Aa3
- Strong Balance Sheet - \$8.3 Billion in GAAP equity
- Diversified Book of Business – Reinsurance/Insurance; Property/Casualty; U.S./Non U.S.

2016 Gross Written Premium  
\$6.0 Billion



Experienced  
Team

Strong Cycle  
Management

Diversified  
Business Platform

Disciplined  
Growth

# Experienced Management Team



**Dominic Addresso**  
President and Chief  
Executive Officer



**John Doucette**  
EVP and President  
and CEO of the  
Reinsurance Division



**Jonathan Zaffino**  
SVP and President of  
the North America  
Insurance Division



**Craig Howie**  
EVP and Chief  
Financial Officer and  
Treasurer



**Mike Kerner**  
EVP and Head of  
Strategy and Risk  
Management



**Sanjoy Mukherjee**  
EVP, General Counsel  
and Secretary  
Managing Director and  
CEO, Everest  
Reinsurance  
(Bermuda), Ltd.



**Daryl Bradley**  
Executive Vice  
President



**Ralph Groce**  
SVP and Chief  
Information Officer



**Gail Van Beveren**  
Senior Vice President

# Multiple Distribution Channels

ABILITY TO RESPOND TO GLOBAL OPPORTUNITIES



Key Operating Subsidiaries  
in the United States, Ireland,  
and Bermuda

## REINSURANCE LOCATIONS:

### United States

- Chicago, IL
- Liberty Corner, NJ
- Miami, FL
- New York, NY
- Oakland, CA

- Bermuda
- Belgium
- Brazil
- Canada

- Ireland
- London
- Singapore
- Switzerland

## INSURANCE LOCATIONS:

### United States

- Atlanta, GA
- Boston, MA
- Chicago, IL
- Dallas, TX
- Houston, TX
- Indianapolis, IN
- Liberty Corner, NJ

- Los Angeles, CA
- New York, NY
- Oakland, CA
- Orange, CA
- Tampa, FL

### Bermuda

- Hamilton

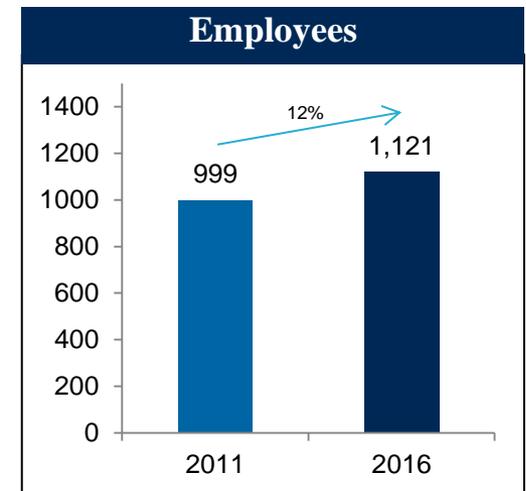
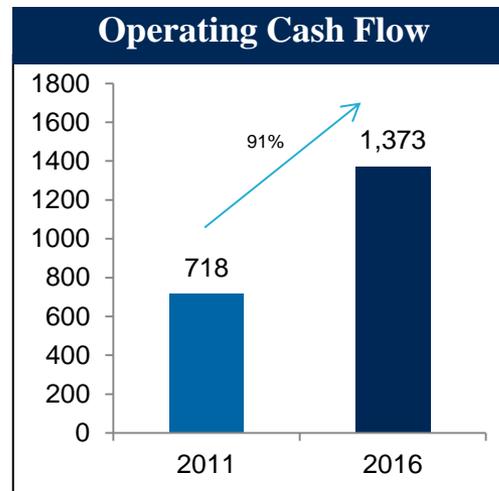
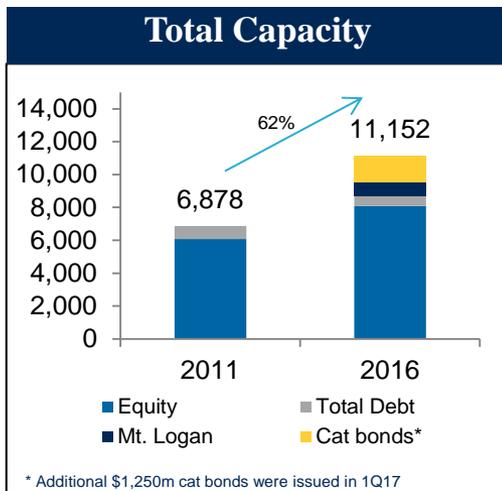
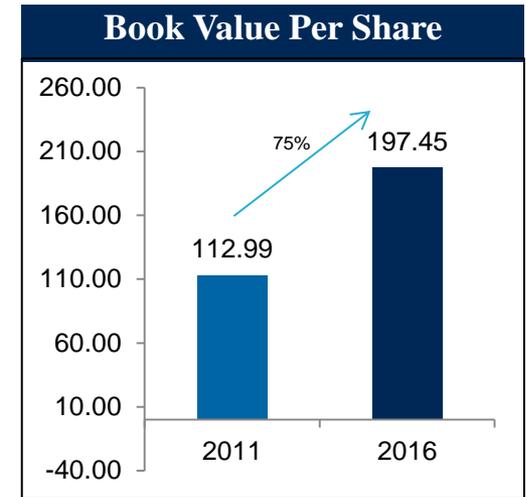
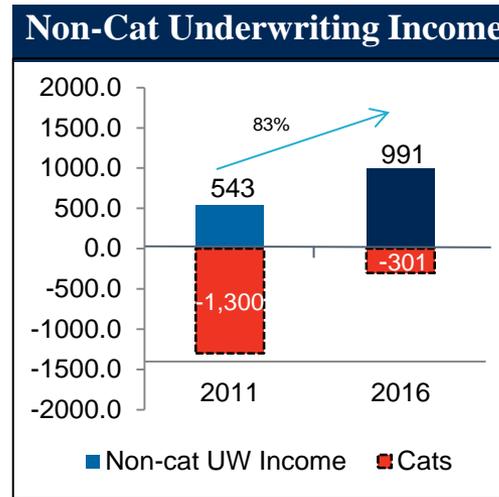
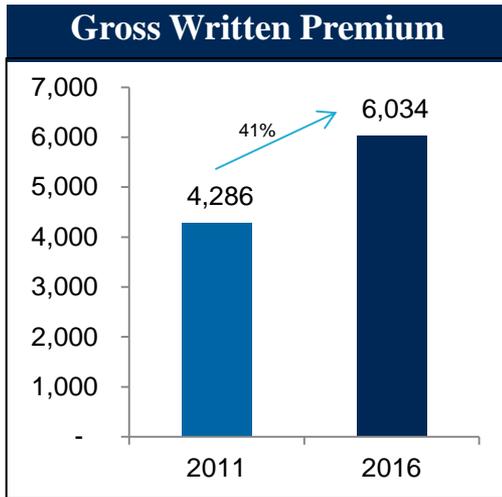
### Canada

- Toronto

Lloyds

# Resulting in Strong Momentum

5-YEAR GROWTH FROM 2011 TO 2016



# Financial Highlights

\$ IN MILLIONS

For the year ended December 31,

(in millions)	2017 YTD	2016	2015	2014	2013	2012
<b>Income Statement Data:</b>						
Gross Premiums Written	\$ 1,600.9	\$ 6,033.9	\$ 5,891.7	\$ 5,762.9	\$ 5,220.4	\$ 4,310.5
Net Premiums Earned	1,312.1	5,320.5	5,292.8	5,043.7	4,736.3	4,164.6
Net Investment Income	122.3	473.1	473.5	530.5	548.5	600.2
Operating Income (Loss)	259.5	993.5	1,108.1	1,143.7	1,062.6	715.2
Net Income (Loss)	291.6	996.3	977.9	1,199.2	1,259.4	829.0
<b>Balance Sheet Data:</b>						
Cash and Investments	18,123.5	17,483.1	16,676.4	16,880.8	16,462.8	16,576.2
Shareholders' Equity	8,347.9	8,075.4	7,608.6	7,451.1	6,968.3	6,733.5
Book Value per Common Share	203.32	197.45	178.21	166.75	146.57	130.96
<b>Financial Ratios:</b>						
Combined Ratio	86.0%	87.0%	85.1%	83.8%	84.6%	93.8%
After-Tax Operating ROE	12.8%	12.8%	15.0%	16.3%	16.5%	12.2%
Net Income ROE	14.4%	12.8%	13.2%	17.1%	19.5%	14.1%

# Long Term Performance

## DEMONSTRATES STRONG CYCLE MANAGEMENT

<b>Key Profitability Measures</b> <i>(Compound Annual Growth Rate)</i>	5 Year 2012-2016	10 Year 2007-2016	ITD 1996-2016
Combined Ratio*	86.6%	92.4%	95.8%
Pretax Operating ROR	21.5%	17.7%	15.2%
Operating ROE	14.6%	11.9%	11.8%
Shareholder Value	13.6%	11.0%	12.4%

\* Weighted average

### Strong and stable results despite challenges posed by:

- Cyclical underwriting market conditions
- Legacy asbestos and environmental (A&E) claims
- Several years of significant catastrophe loss activity
- Financial market volatility
- Low interest rate environment

# Leading Global Reinsurer

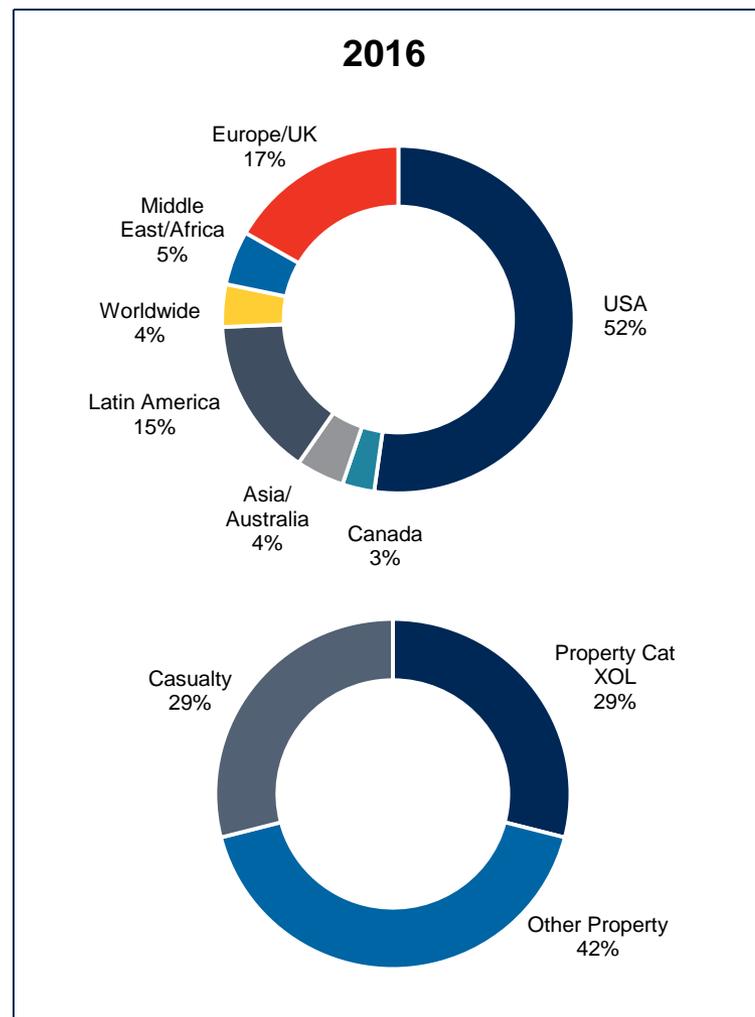
## Everest Reinsurance Ops 2016

Gross Written Premium \$4,246.9

Combined Ratio 77.6%

Attritional Combined Ratio 81.1%

- Rank among the top 10 reinsurers worldwide
- Global footprint with a 40-year history
- Broad product capabilities
- Dynamic strategy in response to market conditions
- Innovators of creative risk solutions
- “Best in Class” data-driven management systems
- Competitive expense advantage
- Portfolio optimization through effective capital management



# Building a Premier Global Specialty Insurance Operation

## Everest Insurance Ops 2016

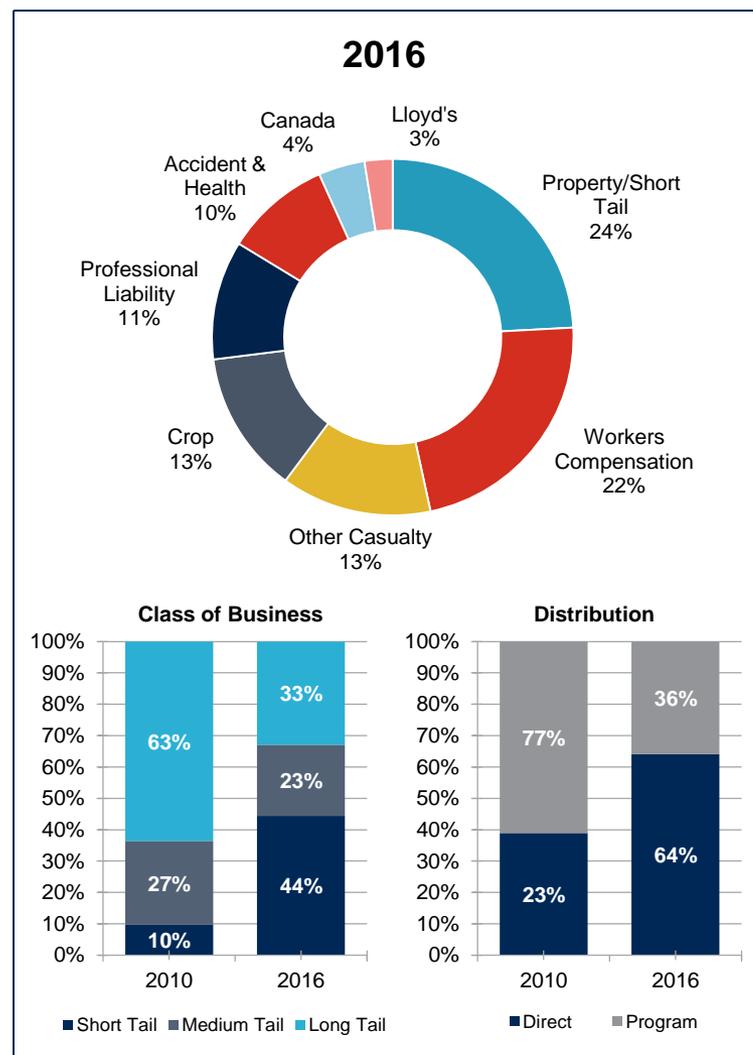
Gross Written Premium \$1,787.0

Combined Ratio 116.5%

Attritional Combined Ratio\* 97.9%

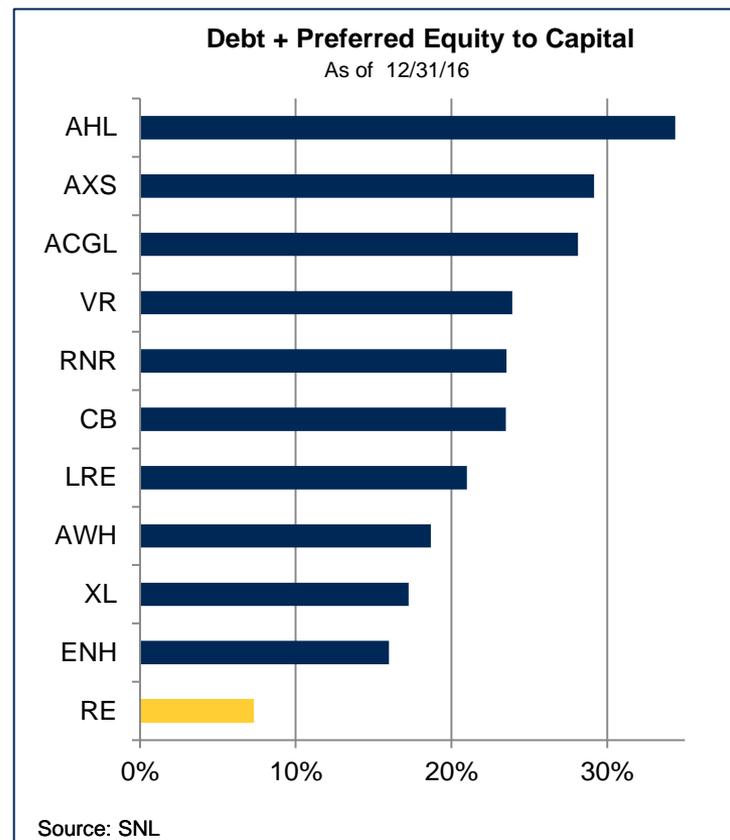
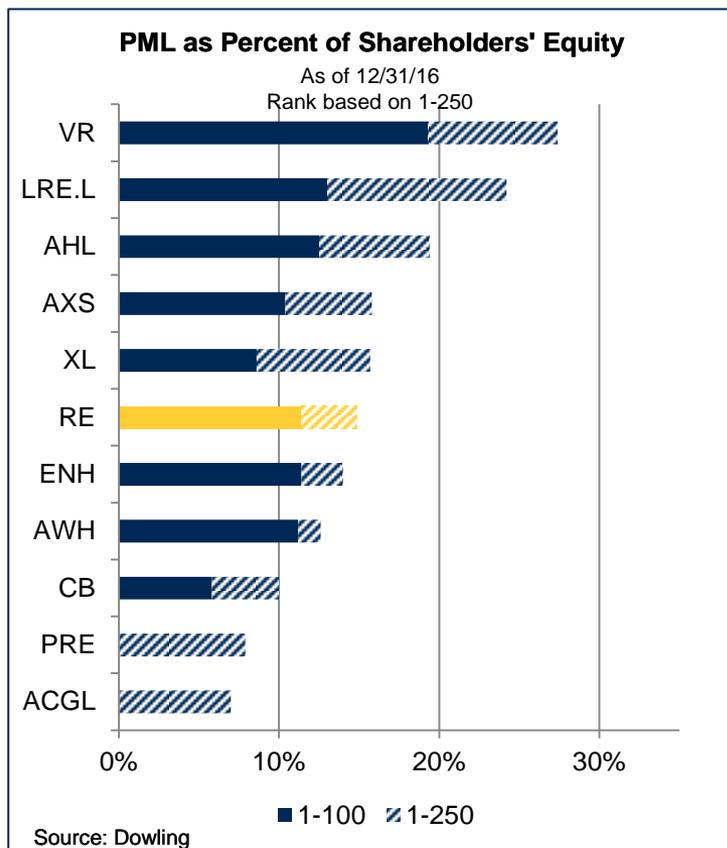
\* Excluding Heartland Crop Insurance

- Selective expansion of the portfolio towards specialty markets
- Multi-channel distribution strategy
- Leverage underwriting talent and infrastructure to deliver underwriting profit
- Balance risks across line, geography, industry and frequency/severity profiles
- Maintain flat, nimble organization and our expense advantage



# Strong Risk Management Culture

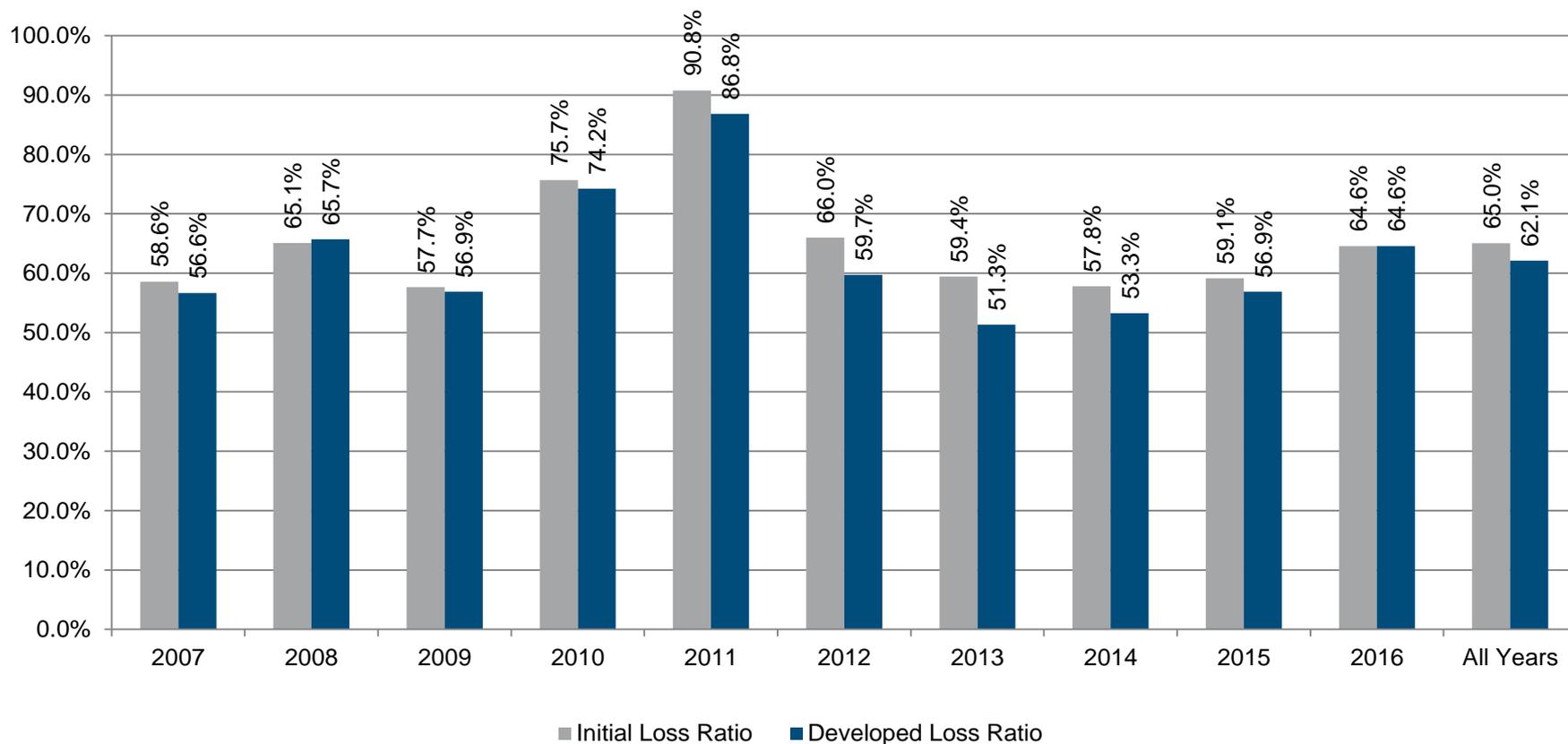
WITH CONSIDERABLE FINANCIAL FLEXIBILITY AND CONSERVATIVE PROPERTY CATASTROPHE EXPOSURE



Risk is fundamental to our business therefore we have developed a comprehensive enterprise risk management (ERM) framework that aims to preserve the strength of our balance sheet while generating reasonable returns to shareholders.

# Favorable Accident Year Loss Development

10 YEAR LOSS RESERVING EXPERIENCE – INITIAL TO ULTIMATE



**On average, the total loss ratio (including cats) has developed 2.9 points better than initial selection over the last 10 years**

# A Strategy That Embraces Alternative Capital Paradigm

## CAPITAL MARKETS ADD TO EVEREST'S CAPACITY AND INCREASE NET MARGINS

2013	2014	2015	2017
<p><b>MT LOGAN</b></p> <p>Covered Perils: diversified cat exposures across different geographical regions globally</p> <p>\$942M AUM at 4/1/17</p>	<p><b>KILIMANJARO RE LTD. (SERIES 2014 - 1&amp;2)</b></p> <p>Covered Perils: U.S. named storms, U.S. &amp; Canada earthquake</p> <p>\$950M</p>	<p><b>KILIMANJARO RE LTD. (SERIES 2015-1)</b></p> <p>Covered Perils: U.S., Canada, Puerto Rico, D.C. names storm and earthquake</p> <p>\$625M</p>	<p><b>KILIMANJARO RE LTD. (SERIES 2017- 1&amp;2)</b></p> <p>Covered Perils: U.S and Canada earthquake</p> <p>\$1,250M</p>

### EVEREST'S CAPITAL MARKETS PLATFORM

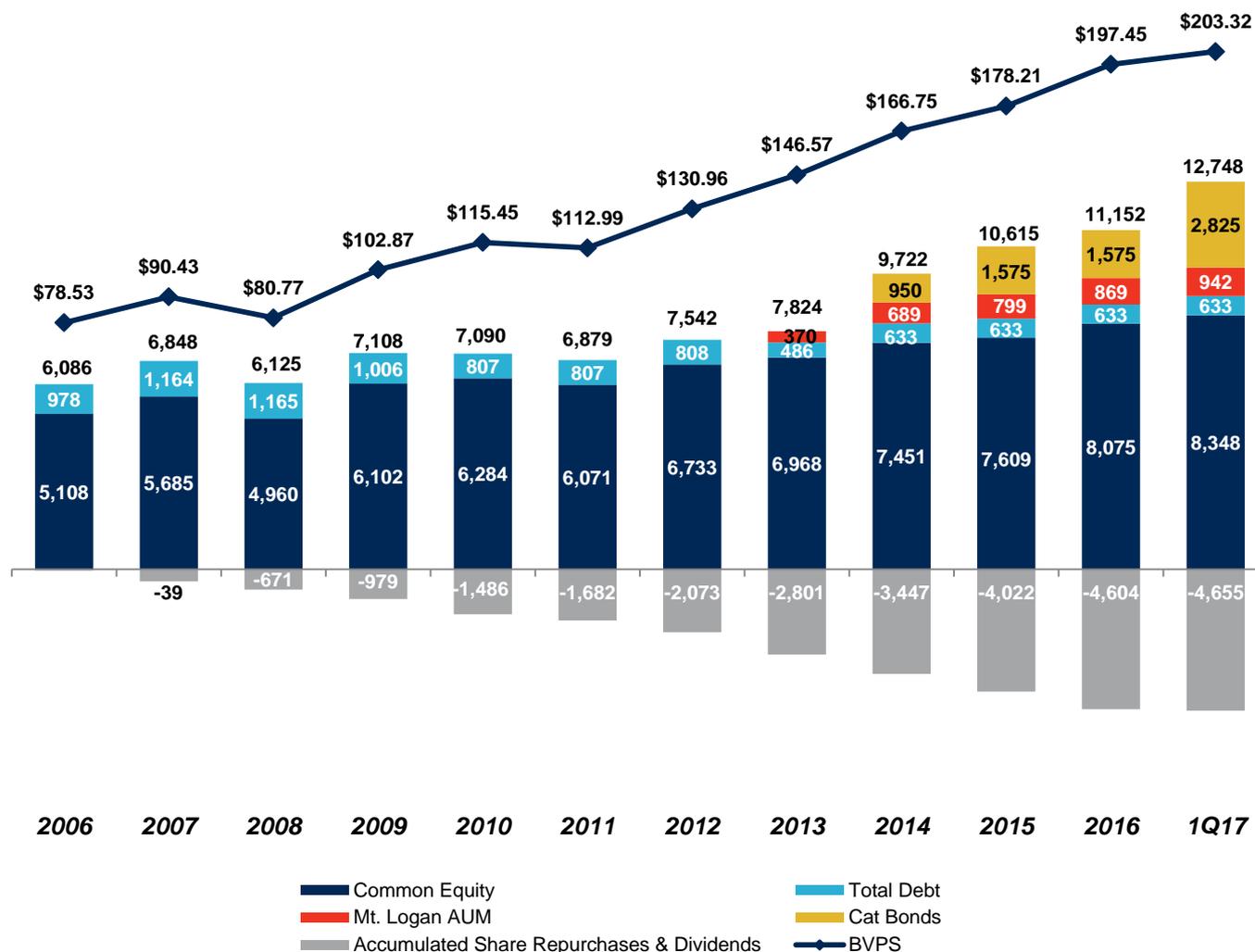
- Assumes reinsurance from Everest
- Generates fee income on business that is too large for Everest's balance sheet

### KILIMANJARO CATASTROPHE BONDS SPONSORED BY EVEREST HAS PROVIDED OVER \$2.8B OF MULTI-YEAR COLLATERALIZED CAPACITY

- Everest, with more than 40 years of experience is a natural and high regarded partner for the investors seeking responsible underwriting partners to originate, aggregate, and package a diversified risk portfolio
- Bond offerings were significantly upsized from initial offering due to high investor demand

# Active Capital Management Improves Shareholder Value

BOOK VALUE PER SHARE INCREASES 2.5x SINCE 2006

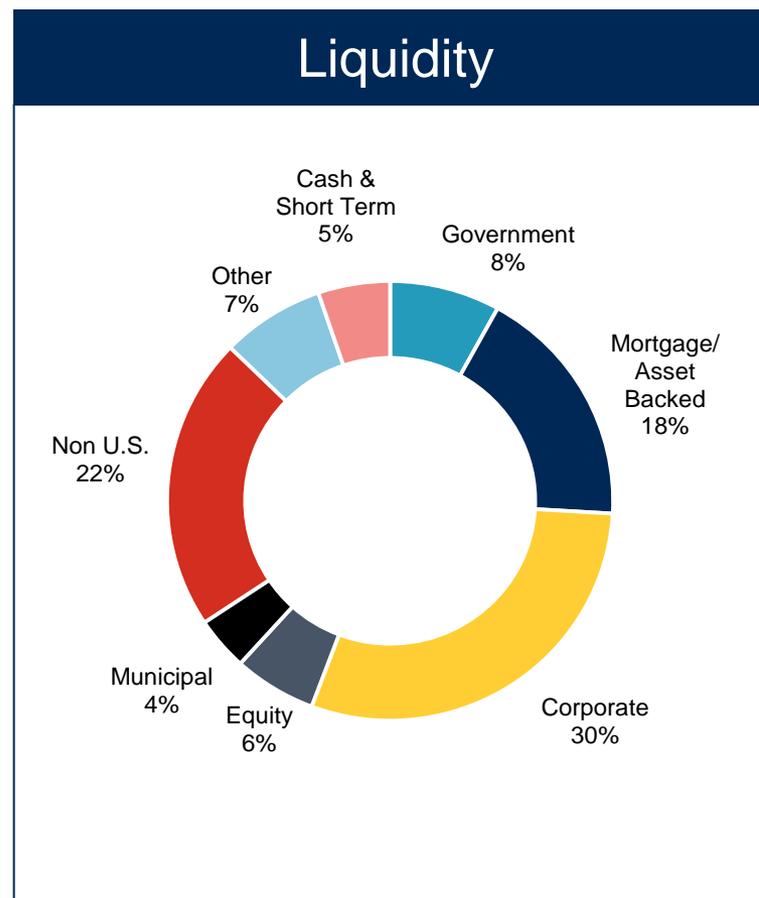
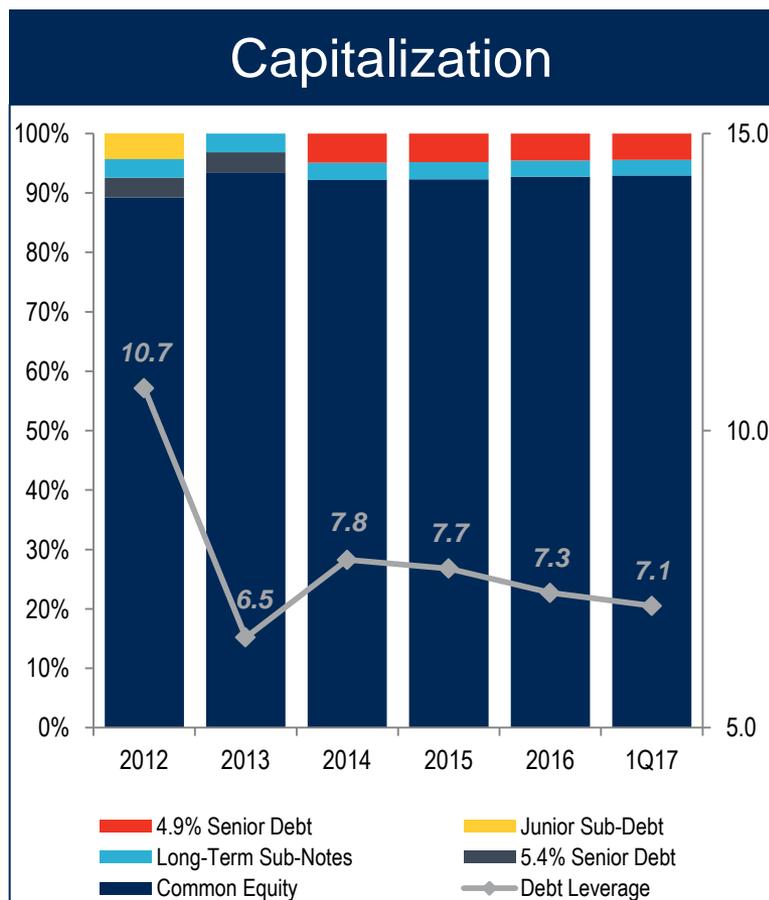


## Capital Management:

- Everest historically addresses excess capital through share buybacks
- Since 2006, Everest has repurchased 43% of its outstanding shares, returning \$3.3 billion of capital to shareholders
- 2m shares remain available under the share repurchase agreement at March 31, 2017
- Dividends to shareholders have more than doubled since 3Q2013

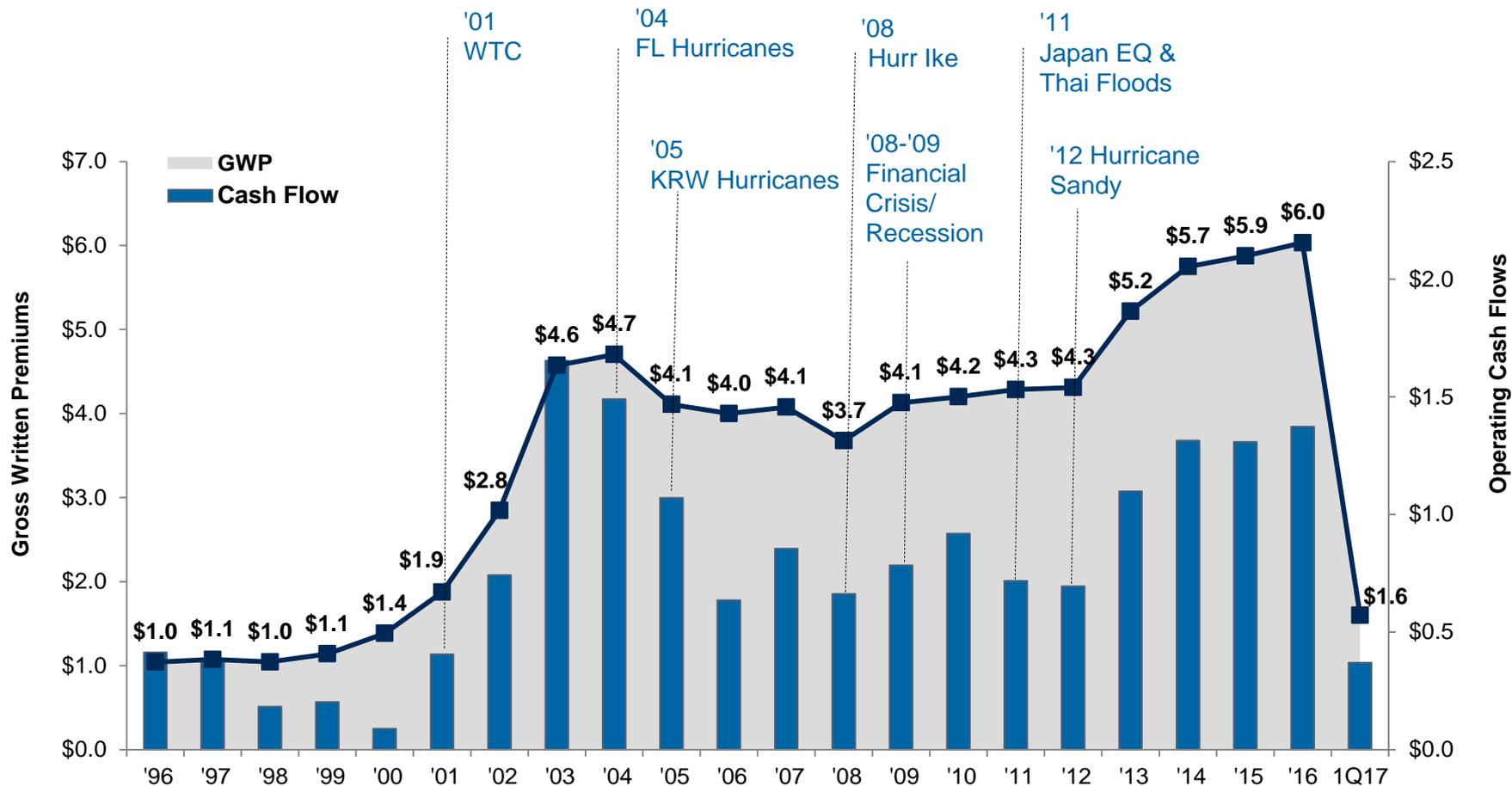
# Conservative Leverage and Liquidity

FIGURES AS OF 3/31/17 - INVESTABLE ASSETS OF \$18.1 BILLION

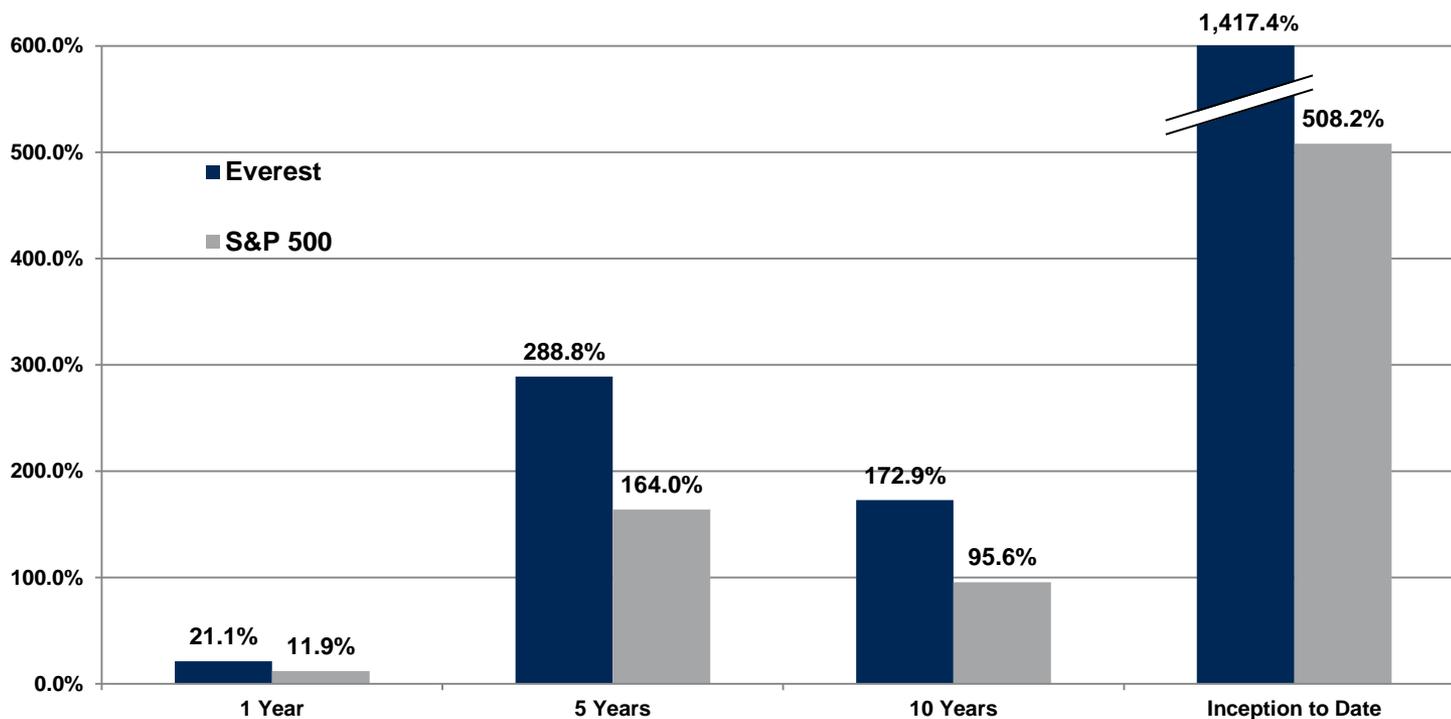


# Strong and Consistent Operating Cash Flows

ADD TO STRONG LIQUIDITY PROFILE



# Significant Total Return to Shareholders



Everest Re total return* <u>over</u> S&P 500:			
2015-2016	2011 - 2016	2006 - 2016	ITD
<b>9 points</b>	<b>125 points</b>	<b>77 points</b>	<b>909 points</b>

\*Total Return Includes Price Appreciation and Dividends  
Source: Bloomberg

# The Everest Franchise—*Well Positioned for Success*

A BUSINESS MODEL THAT IS NOT EASILY REPLICATED

🚩 Top Tier Reinsurer

**\$6.0B**

2016 Gross Written Premiums

🚩 Significant Scale

**\$12.7B**

Everest + Mt. Logan + Cat Bonds

🚩 Global Reach

**14** Reinsurance Offices,\*  
9 outside the US

**15** Insurance Offices,\*  
3 outside the US

*\*Including Lloyds Syndicate 2786*

🚩 Long Term Market Presence

**40+**

Years of Market Experience

🚩 Extreme Financial Flexibility

**7.1%**

Debt-to-Capital Ratio

🚩 Strong Ratings

A.M. Best: **A+**

S&P: **A+**

Moody's: **A1**

🚩 Long Term Value Creation

**12.4%**

Compound Annual Growth in Book Value per Share, Adjusted for Dividends, since 1995

🚩 Efficient Operation Structure

**6.4 Points**

Expense Advantage Relative to Our Reinsurance Peers



**EVEREST**

Everest Re Group, Ltd.

## EVEREST RE GROUP, LTD.

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