

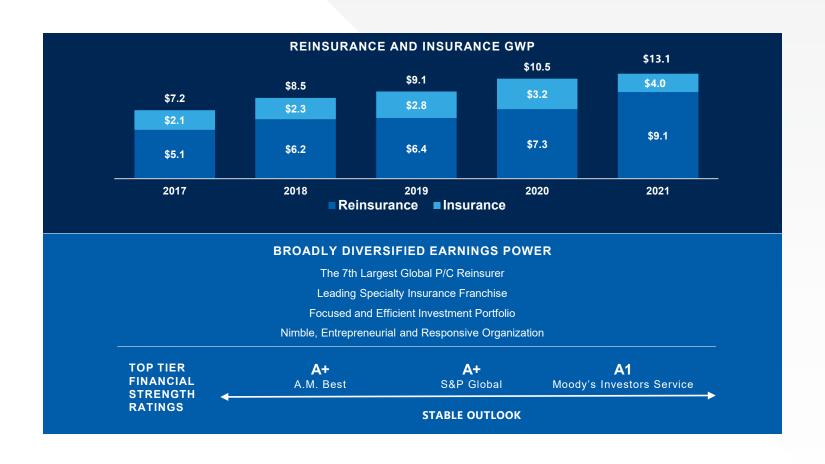
# Cautionary Note On Forward-Looking Statements

This presentation contains forward-looking statements within the meaning of the U.S. federal securities laws. We intend these forward-looking statements to be covered by the safe harbor provisions for forward-looking statements in the U.S. Federal securities laws. These statements reflect management's current expectations based on assumptions we believe are reasonable but are not guarantees of performance. The forward-looking statements contained in this document involve risks and uncertainties that could cause actual results to differ materially from those contained in forward-looking statements made on behalf of the Company. These risks and uncertainties include, but are not limited to, the impact of general economic conditions and conditions affecting the insurance and reinsurance industry, the adequacy of our reserves, our ability to assess underwriting risk, trends in rates for property and casualty insurance and reinsurance, competition, investment market and investment income fluctuations, trends in insured and paid losses, catastrophes, pandemic, regulatory and legal uncertainties and other factors described in our latest Annual Report on Form 10-K. Except as required by law, the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

# Forging a New Path Forward



# Everest – A Leading Global Platform for Reinsurance and Specialty Insurance





## **Everest Group**

## Quarterly Highlights and Full Year Net Income and TSR

#### **2021 FOURTH QUARTER HIGHLIGHTS**

Gross written premium of \$3.4 billion, 25% growth year over year

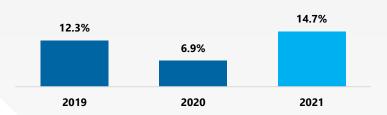
91.9% combined ratio and pre-tax underwriting income of \$228 million

Net investment income of \$205 million led by alternative asset gains of \$72 million

\$1.0 billion in 31-year, 3.125% senior notes issued on October 4, 2021

\$431 million in net income for the quarter

#### TOTAL SHAREHOLDER RETURN



 Our primary metric for measuring financial performance is Total Shareholder Return ("TSR"), defined as annual growth in Book Value Per Share (excluding Unrealized Gains and Losses on Fixed Maturity Investments) plus Dividends Per Share

#### **NET INCOME – USD MILLIONS**



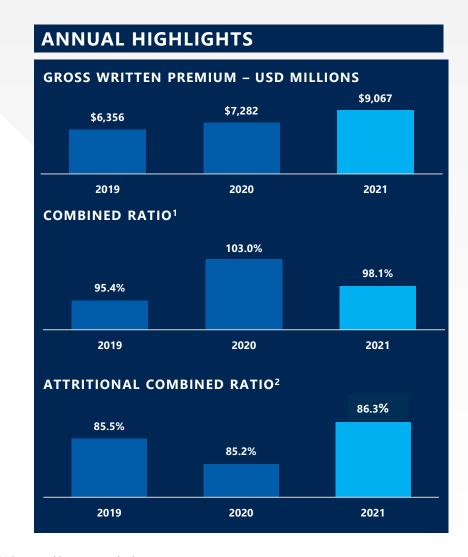
- Net income of \$1,379 million for the full year
- Net underwriting income of \$224 million for the full year
- Net investment income of \$1.165 billion for the year

### **Everest Reinsurance Division**

### Quarterly and Annual Highlights

#### **QUARTERLY HIGHLIGHTS - 4Q 2021**

- **\$2.4 billion in written premium**, up 26% year over year
- Premium growth driven by continued partnership with our core clients and Everest's position as a preferred reinsurer, accelerated by underlying rate movement
- Attritional combined ratio of 86.4% reflects the proactive shaping of our portfolio to maximize long-term risk adjusted results reflecting a higher mix of pro-rata and casualty business
- 91.5% combined ratio and \$176 million of pre-tax underwriting income

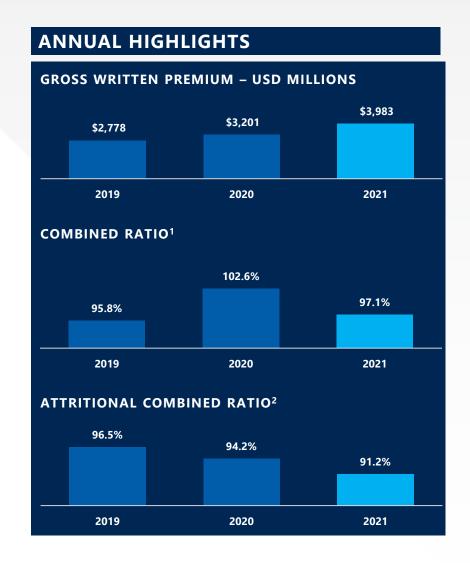


### Everest Insurance® Division

#### **Quarterly and Annual Highlights**

#### **QUARTERLY HIGHLIGHTS - 4Q 2021**

- 21% growth in premium, the third consecutive quarter above \$1 billion GWP
- Growth driven primarily by strong new business notably casualty including professional and transactional liability, exposure growth and continued strong rate increases
- Lowest ever attritional combined ratio of 90.4% reflecting disciplined execution and consistent portfolio management
- 92.8% combined ratio inclusive of \$15m of catastrophe losses from the December 2021 quad state tornados



# Everest Investment Portfolio – Optimizing Risk Adjusted Return

SSET CLASS	ALLOC	ALLOCATION	
	Min	Max	Actual
Cash	2%	10%	5%
Fixed Income	70%	90%	79%
Short-term	0%	10%	4%
Government Related	10%	25%	10%
Corporate Bonds	35%	55%	40%
Agency	5%	15%	8%
Securitized <sup>1</sup>	10%	20%	15%
Municipals	0%	10%	2%
Public Equity	0%	10%	6%
Private Equity / Credit	5%	15%	10%

\$1.16 billion = 5.3%
2021 annual return
on invested assets

\$565 million of alternative investment income Full year 2021

# Balanced investment income

contributions between fixed income and alternatives

2.75% - 3.25% expected annual return on invested assets

Notes

1/Expected annual return based on June, 2021 Investor Day presentation

# **Everest 2021 Financial Highlights**

#### **Equity and Capital**

\$10.1 billion in shareholders' equity

\$1.0 billion in 3.125%, 31-year senior notes issued in October 2021

Efficient capital structure including \$2.6 billion in long term debt and a 20.2% debt/capital ratio

\$247 million in dividends and \$225 million in share repurchases during 2021

#### **Assets and Cash Flow**

\$29.7 billion in invested assets \$38.2 billion in total assets

84% in fixed income and cash/short-term securities, 16% in public/private equity and alternatives

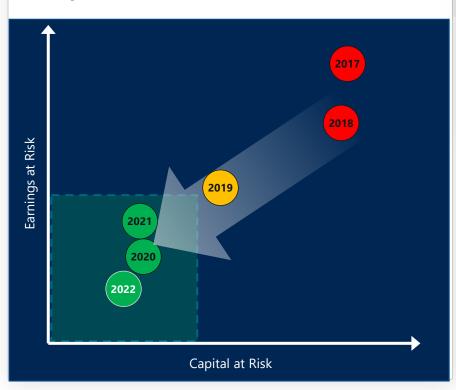
3.2-year duration of the fixed income portfolio, with an A+ average credit quality

Strong operating cash flow of \$3.8 billion for the full year 2021

# Transforming Everest's Risk Profile

Improved risk adjusted returns and reduced exposure to natural catastrophe events

# Risk Profile Managed to Superior Risk / Reward Economics



- Tail risk for peak zones has been meaningfully reduced since 2017
- Note that 2022 is based on projected PML as of December 31, 2022



- The above chart for Illustrative purposes
- Target appetite highlighted in green box
- 2022 amounts at Risk based projected PML at year end 2022

\* For 2017 and 2021, calculated as the 1:100 PML net economic loss as of January 1, divided Everest's shareholders' equity of the preceding December 31. For 2022, PML is a projected 12/31/2022. Additional details are provided in Company's form 10-K.



# Strategic Building Blocks

## BUILDING OUR FRANCHISES

- Grow the Specialty P&C Insurance Platform with Expanded Margins
- Capitalize on and Grow Leading P&C Reinsurance Franchise
- Sharpen Investment Strategy

# CONTINUOUS PURSUIT OF OPERATIONAL EXCELLENCE

- Focused Underwriting Discipline
- Dynamic Capital Allocation
- Scalable Operating Model

#### **WINNING BEHAVIORS**

- Focus on People, Talent and Culture
- Promoting Diversity, Equity and Inclusion
- Pursue ESG Excellence

# Everest Leadership: Extensive Global Industry Experience

Mike Karmilowicz EVP and President & CEO of Insurance

**Mike Mulray** Chief Operating Officer of Insurance

**Dawn Lauer** Chief Communications Officer

**Chris Downey** CUO of Reinsurance

**Gail Van Beveren** EVP and Chief Human Resources Officer

**Sanjoy Mukherjee** EVP and General Counsel, CCO and Secretary



**Terry Walker**Chief Information
Officer



Shared Services Leader

**Jim Williamson** EVP and Chief Operating Officer



**Mark Kociancic** EVP and Chief Financial Officer



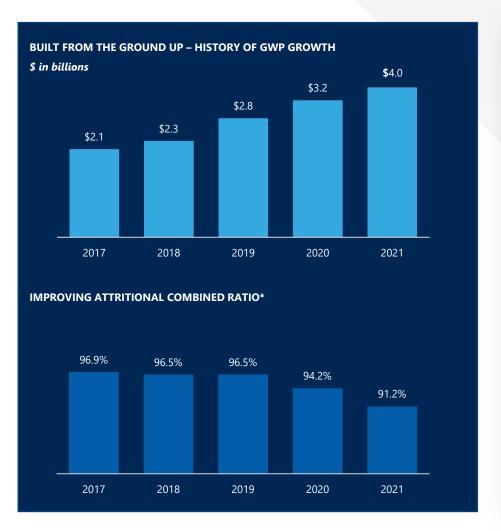
**Don Mango** Chief Risk Officer and Chief Actuary

**Juan C. Andrade**President and
Chief Executive Officer



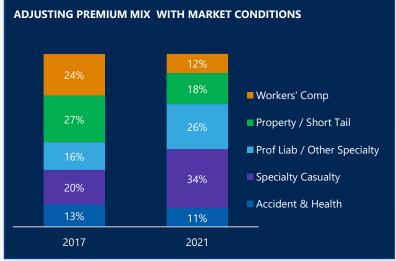
## Everest Insurance®

### **Leading Specialty Insurance Platform**



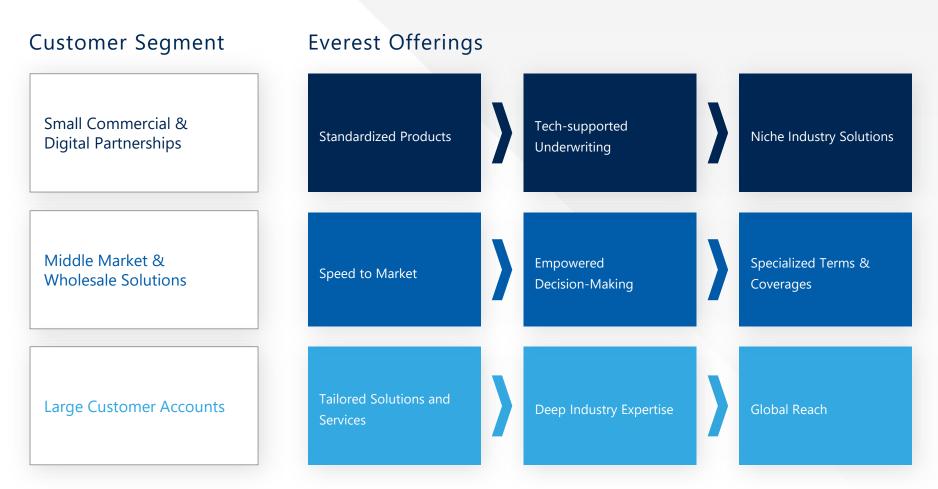
#### **Specialty Commercial P&C Insurer**

- Seasoned leadership team delivering on exceptional growth while reducing attritional combined ratios through effective portfolio management
- Extensive product breadth, with history of pursuing market opportunities as they develop



<sup>\*</sup> Attritional combined ratio excludes catastrophe losses, reinstatement premiums, prior year development and COVID-19 pandemic impact.

# Diverse Product Set Appeals to Broad Spectrum of Customers



Small Commercial & Digital Partnerships is comprised of Everest Underwriting Partners, Eversports & Entertainment Insurance, other API-driven partnerships, A&H

Middle Market & Wholesale Solutions is comprised of Wholesale Casualty & Property, Environmental, Life Sciences, Inland Marine, Lloyd's Syndicate, Multinational, Monoline Workers Comp, Excess Casualty

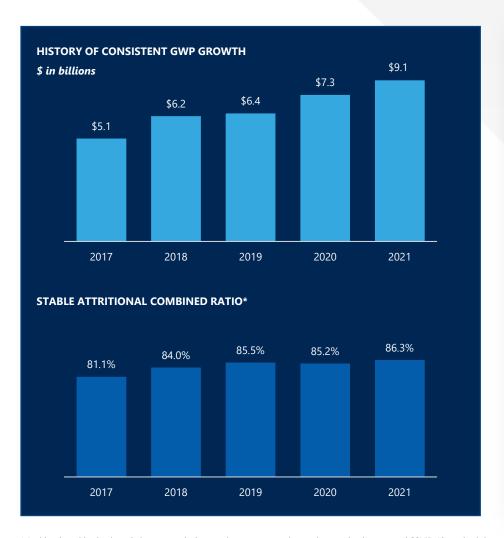
Large Customer Accounts is comprised of Risk Management, Financial Lines, Transactional Risk, Energy Casualty, Surety, Everest Global Markets (Ireland), National Excess Casualty

# **Everest Insurance - Scale Creates Margin Opportunity**

**Operating leverage** Portfolio management flexibility Low 90s **Combined** Focused investment in technology **Ratio Target** Skilled cycle management

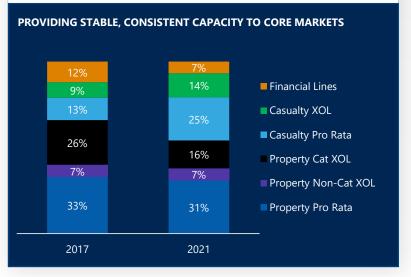
### **Everest Reinsurance Division**

#### A Leading Global Reinsurance Platform



#### **Leading Reinsurance Platform**

- Leading global P&C reinsurer
- Agile and scalable platform to pursue attractive opportunities
- · Broadly diversified around the world
- Industry leading expense ratio creates strategic flexibility / improves shareholder returns



<sup>\*</sup> Attritional combined ratio excludes catastrophe losses, reinstatement premiums, prior year development and COVID-19 pandemic impact.

# Local Leaders Drive Superior Execution

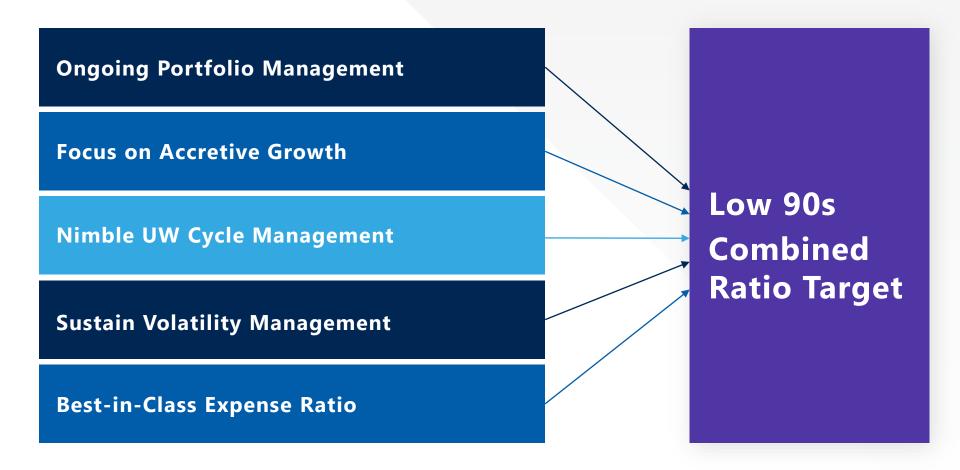


#### **LOCAL STRATEGY IN ACTION**

- Offices in all key global reinsurance centers – local decision makers empowered to transact
- Ceding clients in 115 countries
- Dynamically allocating capital across markets

## **Everest Reinsurance**

#### Drivers to Enhance Underwriting Profit



# Investment Portfolio Guiding Principles

#### **ENGINES OF EARNINGS POWER**



- **Portfolio Diversification**
- 2 High Degree of Liquidity
- **3** Strong Credit Quality
- 4 Match Asset / Liability Duration
- Dual Strategy Approach: Stable Income and Total Return
- **Optimize Risk-Adjusted Return and Capital Efficiency**

# Conclusion - Investing In Everest



Everest is a growing leading global reinsurance and insurance franchise



Seasoned leadership team in place forging a new path forward



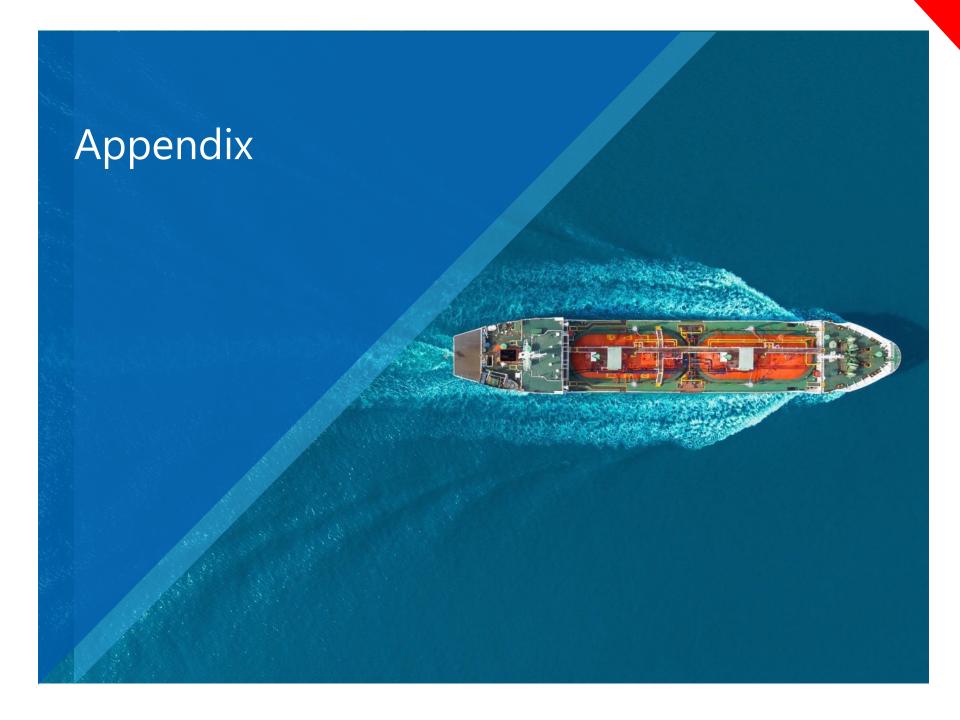
Broadly diversified earnings power: Reinsurance, Insurance and Investments



Franchises are well positioned to drive growth and expand margins with reduced volatility



Strategic plan 2023 target of >13% Total Shareholder Return; Ambition for leading financial performance



## **Notes and Definitions**





#### **Definitions / Notes**

- Total Shareholder Return: annual growth in Book Value per Share, excluding Unrealized Gains and Losses on Fixed Maturity Investments, plus Dividends per Share
- Attritional Combined Ratio: Calendar year combined ratio excluding catastrophe losses, reinstatement premiums, prior year development and COVID-19 pandemic impacts.
- Note: Asset allocations (both percentages and dollar amounts) have been adjusted relative to GAAP financial presentation to reflect underlying asset risk profile rather than legal entity structure of holding where relevant.

#### **Glossary of Terms**

- BVPS: Book Value per Share
- CLO: Collateralized Loan Obligation
- CR: Combined Ratio
- **DPS:** Dividend per Share
- EMD: Emerging Market Debt
- Fac: Facultative Reinsurance

- ILS: Insurance-linked Securities
- **ILW:** Industry Loss Warranty
- PML: Probable Maximum Loss
- **Private IG:** Private Investment Grade Debt
- QS: Quota Share
- **XOL:** Excess of Loss

# Financial Highlights

### **Current and Historical**

(\$ in millions, except per share data)		For the year ended December 31,					
	4Q21	2021	2020	2019	2018	2017	
BALANCE SHEET							
Cash and Investments	\$29,673	\$29,673	\$25,462	\$20,749	\$18,433	\$18,6	
Shareholders' equity	\$10,139	\$ 10,139	\$ 9,726	\$9,133	\$7,861	\$ 8,34	
Book value per common share	\$258.21	\$258.21	\$243.25	\$223.85	\$193.37	\$204.2	
RESULTS							
Gross written premiums	\$3,431	\$13,050	\$10,482	\$9,133	\$8,475	\$7,17	
Net investment income	\$205	\$1,165	\$642	\$647	\$581	\$54	
After-tax operating income	\$359	\$1,154	\$300	\$872	\$191	\$41	
per diluted common share	\$9.12	\$28.97	\$7.46	\$21.34	\$4.65	\$10.0	
Net income	\$431	\$1,379	\$514	\$1,010	\$89	\$4	
per diluted common share	\$10.94	\$34.62	\$12.78	\$24.70	\$2.17	\$11.7	
Dividends declared	\$1.55	\$6.20	\$6.20	\$5.75	\$5.30	\$5.0	
FINANCIAL RATIOS							
Combined ratio	91.9%	97.8%	102.9%	95.5%	108.8%	103.5	
Attritional combined ratio*	87.4%	87.6%	87.5%	88.4%	87.0%	85.0	
After-tax operating return on average adjusted equity	14.8%	12.2%	3.4%	10.3%	2.3%	5.1	
Net income return on average equity	17.7%	14.6%	5.8%	12.0%	1.1%	5.8	

# Tracking Total Shareholder Return

In USD millions except per share amounts	2021	2020	2019
Reported Shareholders' Equity	10,139	9,726	9,133
Net unrealized gains / (losses)	239	724	304
Shareholders Equity excluding unrealized gains	9,900	9,002	8,829
Reported BVPS	258.21	243.25	223.85
Number of shares outstanding	39.3	40.0	40.8
BVPS excluding Unrealized Gains	252.12	225.15	216.39
Dividends per share	6.20	6.20	5.75
YTD Total Shareholder Return ("TSR")	14.7%	6.9%	12.3%

#### **EVEREST FINANCIAL RETURN OBJECTIVE**

**Total Shareholder Return ("TSR"):** Annual growth in Book Value per Share, excluding Unrealized Gains and Losses on Fixed Maturity Investments, plus Dividends per Share